

Welcome to PSMJ's 2026 A/E Financial Performance Survey

Deadline: April 10th, 2026

GET STARTED



- Hover over this symbol: ⓘ to see pop-up instructions.
- Review possible errors using our Error Check pages.
- Share your survey link to collaborate with team members.

Note: your data will be visible to those you share the link with.

SET YOUR OWN PACE ⓘ



- No need to finish in one sitting — you can save your progress and complete at your own pace.
- Collaborate: share your survey link with a co-worker and they'll be able to see and edit any data you've entered (you must all share only one team member's link).
- When you share a link the recipient will pick up where you left off.

AFTER SUBMITTING YOUR DATA



- You'll receive an email confirmation and a copy of your firm's data right away.
- When the results are published, we'll email you an Excel file with your firm's data and your free Excel tool.
- You can pre-purchase the full results with your 50% participant savings.

Quick Instructions

- Save your work by clicking Save & Continue
- Question numbering may not be sequential
- Provide 2025 Year-End Data (Unaudited, internally-generated data is sufficient)

FIRM DESCRIPTIVE INFORMATION ⓘFIRM SIZE ⓘ

Convert part-time staff, seasonal help, and paid interns to full-time people equivalents.

1A. Professionals Who Work More Than 50% On Projects ⓘ	0	#
1B. Technical Staff Who Work More Than 50% On Projects ⓘ	0	#
1C. Other Staff Who Work More Than 50% On Projects ⓘ	0	#
1D. All Other Staff Who Work 50% Or Less On Projects ⓘ	0	#
Total	0	#

ADDITIONAL STAFF INFORMATION ⓘ

2Ai. Number Of Staff Leaving Firm In Last Year (Voluntary) ⓘ	0	#
2Aii. Number Of Staff Leaving Firm In Last Year (Involuntary) ⓘ	0	#
2B. Number Of Staff Joining Firm In Last Year ⓘ	0	#
2C. Number Of Partners/Principals In The Firm (Owners) ⓘ	0	#
2D. Number Of Project Managers In The Firm ⓘ	0	#
2E. Number Of Full-Time Business Development Staff ⓘ	0	#
2G. Number Of Accounting Staff In The Firm ⓘ	0	#
2H. Number Of IT/Computer Support Staff In The Firm ⓘ	0	#
2I. Number Of Human Resources (HR) Staff In The Firm ⓘ	0	#

FIRM DESCRIPTIVE INFORMATION ⓘ

MAJOR PROFESSIONAL SERVICE OFFERED IN-HOUSE ⓘ

GEOGRAPHIC REGION WHERE YOU DO MORE THAN 50% OF YOUR WORK ⓘ

TYPE OF CLIENT SERVED

PRIVATE vs. PUBLIC

Must total 100%

Approximate % of
total revenues

5A. Percentage of Total Revenues from Private Clients ⓘ	0	%
5B. Percentage of Total Revenues from Government Clients ⓘ	0	%
Total	0	%

FIRM DESCRIPTIVE INFORMATION ⓘ

MARKET SECTOR ⓘ

Must total 100%

Approximate % of
total revenues

6A. Transportation ⓘ	0	%
6B. Other Government Agencies/Buildings ⓘ (other than those covered in this section)	0	%
6C. Water/Wastewater ⓘ	0	%
6D. Environmental/Remediation ⓘ	0	%
6E. Industrial ⓘ	0	%
6F. Energy/Utilities ⓘ	0	%
6G. Commercial (Users and Developers) ⓘ	0	%
6H. Education ⓘ	0	%
6I. Housing ⓘ	0	%
6J. Healthcare ⓘ	0	%
6K. All Other ⓘ	0	%
Total	0	%

FIRM DESCRIPTIVE INFORMATION ⓘ

PROCUREMENT METHOD ⓘ

Must total 100%

Approximate % of
total revenues

7A. Straight Bidding, With Selection Based On Price Only ⓘ	0	%
7B. Combination Of Qualifications And Price	0	%
7C. Qualifications Only	0	%
7D. Add-Ons To Existing Contracts	0	%
7E. Sole-Source Selections ⓘ	0	%
7F. Other	0	%
Total	0	%

CONTRACT RELATIONSHIP ⓘ

Must total 100%

Approximate % of
total revenues

8A. Services As Prime Professional	0	%
8B. Services As Subconsultant Professional	0	%
Total	0	%

FIRM DESCRIPTIVE INFORMATION ⓘ

FEE BASIS ⓘ

Must total 100%

Approximate % of
your total work

9A. Lump Sum, Fixed Fee, Or Unit Price	0	%
9B. Time-And-Materials Or Cost-Plus With A Not-To-Exceed Value	0	%
9C. Time-And-Materials Or Cost-Plus With No Ceiling	0	%
9D. Percentage Of Actual Construction Cost	0	%
9E. Other	0	%
Total	0	%

10A. Which of the following best describes your firm's ownership structure?

- ☐ Privately-held (no outside investors)
- ☐ Privately-held (with outside investors, such as private equity)
- ☐ Full or partial Employee Stock Ownership Plan (ESOP)
- ☐ Publicly-traded

10B. What Percentage Of Ownership Is The ESOP? ⓘ

0

%

10C. The Amount Of Any Mandatory ESOP Contributions ⓘ

\$

0

10D. The Amount Of Discretionary ESOP Contributions ⓘ

\$

0

	Yes	No
10E. Do You Think The ESOP Has Motivated Your Employees? ⓘ	☐	☐
10F. Do You Actively Promote Your ESOP? ⓘ	☐	☐
10G. Has Having The ESOP Improved Your Firm's Profitability? ⓘ	☐	☐
10H. Do Your Employees Think Like Owners As A Result Of The ESOP? ⓘ	☐	☐

FIRM DESCRIPTIVE INFORMATION ⓘ

ACCOUNTING BASIS FOR INTERNAL MANAGEMENT REPORTING

11A. Is The Data You're Providing Accrual Or Cash? ⓘ

☐ Accrual or Modified Cash-Basis

☐ Cash

11C. Do You Have To Prepare A FAR Compliant Overhead Statement? ⓘ

☐ Yes

☐ No

11D. How Are Your Firm's Annual Financial Statements Prepared? ⓘ

☐ Audited by outside consultants

☐ Reviewed by outside consultants

☐ Compiled by outside consultants

☐ Prepared entirely by our own staff

FIRM DESCRIPTIVE INFORMATION ⓘ

STAFF LOCATION ⓘ

Must total 100%	Approximate % of total revenues
12A. Office-based Staff	0 %
12B. Field-based Staff (Outside Of Office)	0 %
Total	0 %

PROFIT AND LOSS STATEMENT ⓘ50. ANNUAL TOTAL (GROSS) REVENUES ⓘ \$ **NON-LABOR DIRECT EXPENSES** ⓘ55. Outside Professional Consultants ⓘ \$ 56. Construction Costs ⓘ \$ 57. Testing ⓘ \$ 58. Surveying/Mapping ⓘ \$ 59. Equipment Usage ⓘ \$ 60. Bonding/Insurance ⓘ \$ 61. Project Furnishings/Equipment ⓘ \$ 62. Travel ⓘ \$ 63. Models/Renderings/Photography ⓘ \$ 64. Supplies ⓘ \$ 65. Printing ⓘ \$ 66. Other ⓘ \$ 67. Rounding Adjustment ⓘ \$ 69. Total Non-Labor Direct Expenses (55 Thru 67) ⓘ \$ 70. Net Revenues (Item 50 Minus Item 69) ⓘ \$ **DIRECT (INTERNAL) EXPENSES** ⓘ71. Direct Labor Expenses ⓘ \$ 72. Direct Project Computer and IT Costs ⓘ \$ 73. Other/Rounding Adjustment ⓘ \$ 75. Total Direct (Internal) Costs (Items 71 Thru 73) ⓘ \$ 76. GROSS PROFIT From Projects (Item 70 Minus 75) ⓘ \$

INDIRECT (OVERHEAD) EXPENSES: PAYROLL BURDEN ①

80. Mandatory Payroll Taxes ①	\$ 0
81. Vacation, Sick Leave, Paid Time Off (PTO), Holiday, Etc. ①	\$ 0
82. Group Insurance ①	\$ 0
83. Annual Retirement Expense (Firms W/ ESOPs, Include Only Mandatory ESOP Contribution) ①	\$ 0
84. All Other Fringe Benefits ①	\$ 0
85. Rounding Adjustment ①	\$ 0
89. Total Payroll Burden (Items 80 Thru 85) ①	\$ 0

GENERAL OVERHEAD: WITHOUT BUSINESS DEVELOPMENT

90. Indirect Labor (Without Business Development) ①	\$ 0
91. Indirect Computer and IT Costs (Not Including Labor) ①	\$ 0
92. Cost Of Space ①	\$ 0
93. Telephone ①	\$ 0
94. Professional Liability Insurance ①	\$ 0
95. General Insurance ①	\$ 0
96. Interest On Borrowed Capital ①	\$ 0
97. Bad Debt Expense ①	\$ 0
98. Training And Education ①	\$ 0
99. Legal And Accounting ①	\$ 0
100. Production Supplies ①	\$ 0
101. Office Supplies ①	\$ 0
102. Professional License Fees ①	\$ 0
103. Taxes And Permits ①	\$ 0

2026 Surveys: **Financial Performance**

104. Amortization And Depreciation ⓘ	\$ 0
105. All Other General Overhead ⓘ	\$ 0
106. Rounding Adjustment ⓘ	\$ 0
110. Total General And Administrative (without BD Labor/Expenses) (90 Thru 106) ⓘ	\$ 0

BUSINESS DEVELOPMENT (BD) LABOR AND EXPENSES ⓘ

115. Raw Labor Salary Of Full-Time BD Staff ⓘ	\$ 0
116. Raw Labor, Others Working On BD ⓘ	\$ 0
117. Total Business Development Labor (Item 115 Plus 116) ⓘ	\$ 0
120. Brochures ⓘ	\$ 0
121. Printing (Except Brochures, Direct Mail) ⓘ	\$ 0
122. Advertising (Paid) ⓘ	\$ 0
123. Direct Mail (Including Printing) ⓘ	\$ 0
124. Travel (Client Presentations, Etc.) ⓘ	\$ 0
125. Public Relations, Consultants ⓘ	\$ 0
126. Other Non-Labor Business Development Expenses ⓘ	\$ 0
127. Rounding Adjustment ⓘ	\$ 0
130. Total Non-Labor BD Expenses (Items 120 Thru 127) ⓘ	\$ 0
135. TOTAL BUSINESS DEVELOPMENT EXPENSES (item 117 plus 130) ⓘ	\$ 0
140. All Other Business Expenses ⓘ	\$ 0
145. TOTAL GENERAL OVERHEAD (item 89 + 110 + 135 + 140) ⓘ	\$ 0

PROFIT AND TAX LIABILITY

150. Income Before Tax And Discretionary Distribution Of Profit (Item 76 Minus 145) ⓘ	\$ 0
151. Incentive/Bonus Paid To Individuals (Including Owner Distributions) ⓘ	\$ 0
152. Discretionary Firm Contributions To Qualified Retirement Plans (Profit Sharing, ESOP, etc.) ⓘ	\$ 0
155. Total Discretionary Distributions (Item 151 Plus 152) ⓘ	\$ 0
158. All Other Non-Operating Income, Expense ⓘ	\$ 0
160. Income (Profit) Before Tax (Item 150 Minus 155 And 158) ⓘ	\$ 0
165. Income Tax Liability For Fiscal Year ⓘ	\$ 0
170. Net Income After Taxes (Item 160 Minus 165) ⓘ	\$ 0

BALANCE SHEETASSETS

180. Cash And Cash Equivalents ⓘ	\$ 0
181. Accounts Receivable ⓘ	\$ 0
182. Work In Process ⓘ	\$ 0
183. Other Current Assets ⓘ	\$ 0
184. Rounding Adjustment ⓘ	\$ 0
185. Total Current Assets (Items 180 Thru 184) ⓘ	\$ 0
186. Net Computer Equipment ⓘ	\$ 0
187. Net Furniture, Fixtures, Equipment ⓘ	\$ 0
188. Field Equipment ⓘ	\$ 0

2026 Surveys: **Financial Performance**

189. Net Real Estate ①	\$ 0
190. Leasehold Improvements ①	\$ 0
191. Other Assets ①	\$ 0
192. Rounding Adjustment ①	\$ 0
195. Total Non-Current Assets (Items 186 Thru 192) ①	\$ 0
200. TOTAL ASSETS (Item 185 Plus 195) Must Equal Item 235, Below ①	\$ 0

LIABILITIES AND EQUITY

201. Accounts Payable ①	\$ 0
202. Deferred Taxes ①	\$ 0
203. Line Of Credit Borrowing ①	\$ 0
204. Current Portion Long-Term Debt ①	\$ 0
205. Other Current Liabilities ①	\$ 0
206. Rounding Adjustment ①	\$ 0
210. TOTAL CURRENT LIABILITIES (items 201 thru 206) ①	\$ 0
211. Long-Term Portion, Notes Payable ①	\$ 0
212. Other Liabilities ①	\$ 0
215. Total Long-Term Liabilities (item 211 plus 212) ①	\$ 0
220. TOTAL LIABILITIES (item 210 plus 215) ①	\$ 0
225. Equity Capital ①	\$ 0
226. Retained Earnings ①	\$ 0
230. TOTAL EQUITY (item 225 plus 226) ①	\$ 0
231. Rounding Adjustment ①	\$ 0
235. TOTAL LIABILITIES AND EQUITY (items 220, 230, plus 231) Must equal item 200, above ①	\$ 0

OTHER QUESTIONS

For the following questions, 0 (zero) is the default response.

Please enter your response OR delete the zero if you choose not to answer.

BACKLOG AND REVENUE CHANGE

- | | | |
|---|----|--------------------------------|
| 240. Your Contracted Net Revenues Backlog, In Dollars? ① | \$ | <input type="text" value="0"/> |
| 241. Percentage Change In Backlog Over Past 12 Months ① | % | <input type="text" value="0"/> |
| 242. Percentage Change In Gross Revenues Compared To Last Year ① | % | <input type="text" value="0"/> |
| 243. Percentage Change in Net Revenues Compared to Last Year ① | % | <input type="text" value="0"/> |

BILLING MULTIPLIER

- | | |
|---|--------------------------------|
| 245. Your Target Multiplier On Direct Labor ① <i>Provide 2 decimal places</i> | <input type="text" value="0"/> |
|---|--------------------------------|

OTHER FINANCIAL INFORMATION

- | | | |
|---|----|--------------------------------|
| 250. Unallowable Overhead (Disallowed By Gov't Auditors) ① | \$ | <input type="text" value="0"/> |
| 251. Number Of Hours Charged To Projects (In HOURS) ① | | <input type="text" value="0"/> |
| 252. Total Hours (Direct And Indirect) For All Staff (In HOURS) ① | | <input type="text" value="0"/> |
| 253. Average Monthly Accounts Receivable ① | \$ | <input type="text" value="0"/> |
| 254. Average Monthly Work In Progress ① | \$ | <input type="text" value="0"/> |
| 255. Unbillable Project Charges ① | \$ | <input type="text" value="0"/> |
| 256. Bank Line Of Credit ① | \$ | <input type="text" value="0"/> |

OVERHEAD ALLOCATION ⓘ

	Yes	No
260. Do You Have Different Overhead Rates For Office Vs. On-Site Work? ⓘ	☐	☐
261. Do You Have Overhead Rates For Each Office (Profit Center)? ⓘ	☐	☐
262. Do You Have Overhead Rates For Each Project Type (Line Of Business)? ⓘ	☐	☐
263. Do You Have Multiple Offices (Branches) W/ Separate Overhead Rates? ⓘ	☐	☐

PROFIT ALLOCATION

Must total 100%

Percentage of
Operating Profit
Set Aside for: ⓘ

264. Taxes	0	%
265. Retained Earnings	0	%
266. Discretionary Retirement Benefits and Profit Sharing	0	%
267. Owner Distributions	0	%
268. Owner Performance Bonuses	0	%
269. Staff Performance Bonuses	0	%
270. Other Purposes	0	%
Total	0	%

SUBCONSULTANT AND REIMBURSABLE BILLING ⓘ

271. Normal Percentage Markup on Subconsultants	0	%
272. Percentage of Projects with Subconsultant Markup Added	0	%
273. Normal Percentage Markup on Reimbursables	0	%
274. Percentage of Projects with Reimbursable Markup Added	0	%

CERTIFICATIONS

	Yes	No
275. Is Your Firm a Women's Business Enterprise (WBE) or Minority Business Enterprise (MBE) as Certified by Some Government Body?		

WORK FROM HOME

276. Approximately What Percentage of Your Staff Hours Were Worked From Home During Fiscal Year 2025?	0	%
---	--------------	---